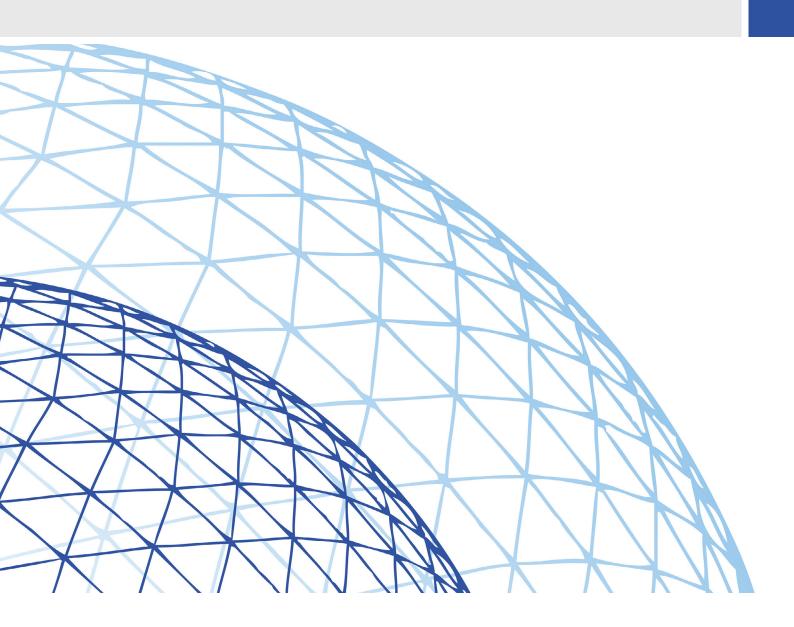


Supplement 1 to the Sanctions Policy: Sanction Guidelines

Version 6 with effect from 1 October 2019



Supplement 1 to the Sanctions Policy: Sanction Guidelines

1 Introduction

What are the Sanction Guidelines?

These guidelines provide further guidance to that contained in the Sanctions Policy. They are designed to supplement the guidance set out in the Sanctions Policy, and do not replace or override it.

This document sets out guidelines about some specific Rules where further information may be helpful. They do not cover every Rule and are not intended to do so.

The guidelines provide a framework to assist the decision-maker in deciding upon the most appropriate level of Sanction (if any), and list mitigating and aggravating factors that may be applicable to a particular type of Rule breach.

The mitigating and aggravating factors specified in these guidelines are not exhaustive.

What do they apply to?

The guidelines apply to Regulatory Compliance Orders, Single Member decisions and hearings by the Disciplinary and Appeal Panels. They do not apply to Fixed Penalties.



2.1 Consider the mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example:	For example:
 Lack of financial gain 	Lack of integrity
 No actual loss to clients 	Financial gain (secret profit)
 Errors of omission not commission 	Loss/detriment to client
Full disclosure to RICSApology/recompense/	False/misleading statements made
willingness to use Alternative Dispute Resolution (ADR)	Concealing facts from RICS
Immediate remedial action/revised controls	 Failure to correct behaviour promptly Non-compliance
 Consequent staff training/discipline 	with RICS practice or professional statement
Low reputational risk for other Regulated Members/RICS due to satisfactory consumer redress	 Statutory breach (e.g. in the UK this could be section 21 of Estate Agents Act 1979) Adverse publicity for profession including prosecution/judicial criticism



- health
- family/personal issues
- insight or
- co-operation.



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Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



3.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example: Steps taken to minimise loss to clients and/or creditors Steps taken to assist employees (if applicable) Compliance with ethical standards Circumstances beyond Regulated Member's control	For example: Lack of integrity Loss to clients and/or creditors Criminal proceedings Unsatisfied judgments, individual voluntary arrangements (duration and dividend to be taken into account), Bankruptcy Order (any restrictions imposed) Promises of payment not honoured Rash or hazardous
	Rash or hazardous speculation

- **3.2** Consider any personal mitigation, for example:
 - health
 - family/personal issues
 - insight or
 - co-operation.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



4 Rules of Conduct for Members, Rule 8 – Information to RICS

Consider the seriousness of the breach (including risk to clients/public interest). Below are some of the mitigating and aggravating factors that could be taken into account.

4.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example:	For example:
 Regulated Member is not in receipt of information/not easily available Information of low importance (in terms of risk to the public interest) Attempts made to produce information Requests limited Only just overdue/short 	For example: Lack of integrity Regulated Member is in receipt of information/easily available Information of high importance (in terms of risk to the public interest) No response to request for information
length of time since first requested	 Requested several times Well overdue/significant length of time since information first requested Regulated Member deliberately misdirected/failed to collect or open correspondence Regulated Member failed to provide correct or up to date address Delay in submitting information previously

- **4.2** Consider any personal mitigation, for example:
 - health
 - family/personal issues



• co-operation.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



5 Rules of Conduct for Firms, Rule 6 - Training

Consider the seriousness of the breach (including risk to clients/public interest). Below are some of the mitigating and aggravating factors that could be taken into account.

5.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example:	For example:
Procedure in place	 Majority/large proportion not received training
	 Complaint from RICS employee about insufficient time to complete CPD requirement
	 Carries out high risk work in a specialist area and lack of training increases the risk to the public

- **5.2** Consider any mitigation, for example:
 - co-operation.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



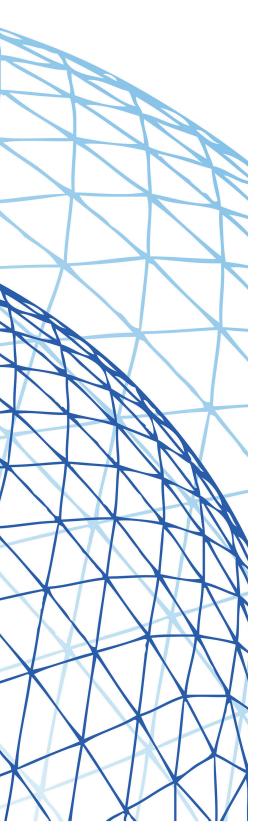
6.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example: • Has got a complaints-handling procedure (CHP) in place • Fully CHP compliant • Reference to CHP in terms of engagement made • Dealt with client's matters promptly • Firm agreed to ADR approved by the Regulatory Board	For example: No CHP Initial CHP non-compliance No reference to CHP in terms of engagement Does not reply to client Does not co-operate with RICS staff Regulated Member Delays in dealing with client affairs Firm will not
matters promptlyFirm agreed to ADR approved by the	client Does not co-operate with RICS staff Regulated Member Delays in dealing with client affairs
	refer matter to independent redress mechanism approved by the Regulatory Board

- **6.2** Consider any mitigation, for example:
 - co-operation or
 - complaint has been resolved.

If a Firm has a previous record, the relevance of this and any failure to respond to previous Regulatory Compliance Orders should be considered – it may increase the seriousness. Previous advice from RICS must also be considered.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



7 Rules of Conduct for Firms, Rule 8 – Clients' Money

Consider the seriousness of the breach (including risk to clients/public interest). Below are some of the mitigating and aggravating factors that could be taken into account.

7.1 Consider mitigating and aggravating factors and the weight to attach to each:

For example: No loss to clients/steps taken to minimise/rectify loss[es] Minimal monies held Remedial action taken Isolated incident(s) Reimbursement of deficit(s)/overdrawing(s) Improved security arrangements and procedures implemented Misappropriation reported to police/insurers/RICS Prompt reimbursement of misappropriated funds/overdrawings Administrative misappropriation For example: Loss to clients No remedial action taken Ongoing breach of Rule(s) Ongoing deficit(s)/overdrawing(s) Weak security arrangements and procedures Misappropriation not reported to police/insurers/RICS No/delayed reimbursement of misappropriated funds/overdrawings Intentional misappropriation	Mitigating factors	Aggravating factors
 steps taken to minimise/rectify loss[es] Minimal monies held Remedial action taken Isolated incident[s] Reimbursement of deficit[s]/ overdrawing[s] Improved security arrangements and procedures implemented Misappropriation reported to police/ insurers/RICS Prompt reimbursement of misappropriated funds/overdrawings Administrative No remedial action taken No/insufficient remedial action No/opside ficit[s]/ overdrawing(s] Weak security arrangements and procedures Misappropriation not reported to police/ insurers/RICS No/delayed reimbursement of misappropriated funds/overdrawings Intentional misappropriation 	For example:	For example:
funds/overdrawings misappropriation • Administrative	 No loss to clients/ steps taken to minimise/rectify loss(es) Minimal monies held Remedial action taken Isolated incident(s) Reimbursement of deficit(s)/ overdrawing(s) Improved security arrangements and procedures implemented Misappropriation reported to police/ insurers/RICS Prompt reimbursement of 	 Loss to clients No remedial action taken No/insufficient remedial action Ongoing breach of Rule(s) Ongoing deficit(s)/overdrawing(s) Weak security arrangements and procedures Misappropriation not reported to police/insurers/RICS No/delayed reimbursement of misappropriated funds/overdrawings
	funds/overdrawings	

- **7.2** Consider any mitigation, for example:
 - · co-operation or
 - professionalism of Firm's accountant (where relevant).

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



8.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example:	For example:
 No uninsured claims Small number of clients Professional Indemnity Insurance (PII) expired very recently Cover always maintained when surveying services provided (now in runoff cover period) Formal declinature: Evidence of formal declinature provided Explored possibility of Assigned Risks Pool Possibility of non-compliant cover explored Take into account market conditions, e.g. hardening, softening, rising, falling Letter(s) of indemnity from client(s) Risk management procedures 	 Uninsured claims and notified circumstance High number of clients Significant period elapsed since PII expired Surveying services performed when PII not maintained Vulnerable client (e.g. vulnerable individual rather than large commercial client)



- co-operation or
- complaint has been resolved.

If a Firm has a previous record, the relevance of this and any failure to respond to previous Regulatory Compliance Orders should be considered – it may increase the seriousness. Previous advice from RICS must also be considered.



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Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



interest). Below are some of the mitigating and aggravating factors that could be taken into account.

9.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example:	For example:
 First offence Attempts to resolve breach Genuine error/mistake 	 Frequency or number of complaints Consequence of breach Whether breach caused offence or annoyance Breach of any Code Whether advertising is/was misleading Whether reliance is placed on the advertising Breach of trust

- **9.2** Consider any mitigation, for example:
 - · co-operation.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



10 Rules of Conduct for Firms, Rule 11 - Solvency

Consider the seriousness of the breach (including risk to clients/public interest). Below are some of the mitigating and aggravating factors that could be taken into account.

10.1 Consider mitigating and aggravating factors and the weight to attach to each

Mitigating factors	Aggravating factors
For example: Steps taken to minimise loss to creditors Steps taken to assist employees (if applicable) Compliance with core values	For example: Loss to clients Criminal Proceedings Unsatisfied judgements Where insolvency of an individual, individual voluntary arrangements
values • Circumstances beyond Firm's control	arrangements (duration and dividend to be taken into account), Bankruptcy Order (any restrictions imposed) • Promises of payment not honoured • Rash or hazardous
	Rash or nazardous speculation

10.2 Consider any mitigation, for example:

• co-operation.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons

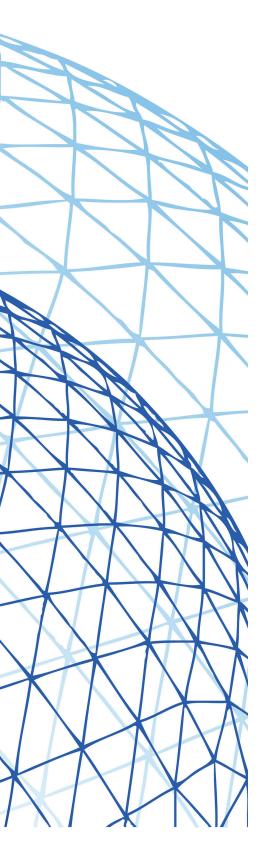


11.1 Consider mitigating and aggravating factors and the weight attached to each:

Mitigating factors	Aggravating factors
Mitigating factors For example: Complications/delay outside of Firm's control in relation to having its business literature amended to comply with Rule 13 Short delay in having	For example: Refusal to acknowledge requirements, e.g. a Firm appreciates that it is a 'Regulated Firm' but refuses to display 'Regulated by RICS'
business literature amended No detriment to client	 on its letterhead No attempt to comply, or long delay in rectifying Detriment to client

- **11.2** Consider any mitigation, for example:
 - co-operation or
 - financial difficulties, e.g. the Firm may not be able to afford to have its business literature updated or amended.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons



12 Rules of Conduct for Firms, Rule 14 – Information to RICS

Consider the seriousness of the breach (including risk to clients/public interest). Below are some of the mitigating and aggravating factors that could be taken into account.

12.1 Consider mitigating and aggravating factors and the weight to attach to each:

Mitigating factors	Aggravating factors
For example:	For example:
 Firm is not in receipt of information/not easily available 	 Firm is in receipt of information/easily available
 Information of low importance 	 Information of high importance
Attempts made to produce informationRequests limited	 No response to request for information
 Requests limited Only just overdue/ short length of time 	 Requested several times
since first requested No evidence that Firm has received request	 Well overdue/ significant length of time since information first
 Has correspondence been sent to correct address? 	requested • Evidence that Firm
 No delay in submitting information previously 	received request Firm deliberately misdirected/failed to collect or open correspondence
	 Firm failed to provide correct/up to date address
	 Delay in submitting information previously

12.2 Consider any mitigation, for example:

co-operation.

Consider sanctions	Consider proportionality
Decide which Sanctions (if any) you wish to impose	Give reasons





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