

An aerial photograph of Hong Kong, showing a dense cluster of skyscrapers and residential buildings. The city is built on a hillside, with the sea visible in the background. The image is used as a background for the conference poster.

FACE TO FACE



Hong Kong Conference

The Next Era of Hong Kong: Shaping a Resilient and Innovative Future

Hong Kong Ocean Park Marriott Hotel
12 September 2025

Course level

Foundation



Type of event

Face to face



CPD Hours

6

Formal

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Hong Kong's property sector is undergoing a profound transformation amid shifting global economic conditions. As the industry grapples with uncertainty, opportunities arise for forward-thinking strategies that foster resilience and sustainable growth.

The RICS Hong Kong Conference serves as a premier platform, bringing together influential stakeholders from government, industry, and academia. This forum will explore key developments in public-private partnerships, technological innovation, and sustainable finance—critical drivers shaping the future of the built environment. Through insightful discussions and expert-led sessions, participants will gain valuable perspectives on emerging market trends, policy directions, and investment strategies that will define Hong Kong's competitiveness on the global stage.

Attendees will engage in thought-provoking exchanges aimed at crafting a strategic blueprint for a more adaptive, efficient, and internationally integrated Hong Kong. By fostering collaboration and knowledge sharing, this conference will empower professionals to lead the next wave of transformation, ensuring a future-ready property market that meets the evolving demands of businesses, investors, and communities.

Join us to be part of this essential dialogue—where expertise meets vision, innovation drives progress, and new pathways emerge for Hong Kong's built environment.



Time zone:

HKT

8:30

Registration

9:00

Conference host warming ups

Conference Host: **Marvin Wu MRICS**, Director, Value and Risk Advisory, Jones Lang LaSalle (JLL)

9:05

Opening remarks by GOH

Ms Bernadette Linn, JP, Secretary for Development of the Hong Kong Special Administrative Region of the People's Republic of China

9:10

Welcoming address

RICS Representative: **Ada Fung FRICS**, Chair of RICS Hong Kong Regional Advisory Board, Head of Advisory & Transaction Services, CBRE Hong Kong



Time zone:

HKT

9:15

Dialogue: / Hong Kong Property Investment 2026 Outlook and Opportunities

Join us for a timely dialogue on what 2026 holds for Hong Kong's real estate. This session offers a deep dive into the evolving landscape of property investment, dissecting the critical trends, market dynamics, and regulatory shifts that are reshaping the investment environment. Distinguished industry experts will provide invaluable insights into both the promising opportunities and hurdles, equipping all stakeholders with a truly comprehensive outlook.

Moderator: **Patrick Wong FRICS**, Member of RICS HK Regional Advisory Board, Head of Bloomberg Intelligence Hong Kong, Senior Analyst - Asia Pacific Real Estate

Panellists:

Christina Gaw, Managing Principal, Global Head of Capital Markets & Co-chair of Alternative Investments, Gaw Capital

Michelle Ling, Executive Director & Chief Investment Officer, Hongkong Land (Singapore) Pte. Ltd.

10:00

Break

10:20

Panel / Public-Private Partnerships in Hong Kong: Successes, Challenges & the Path Forward

This session explores the landscape of Public-Private Partnerships (PPP) both globally and in Hong Kong, highlighting key assets such as sports parks, railway projects, and mixed-use developments in West Kowloon and other commercial areas. We will analyse successes, extract valuable lessons, and strategize for the next phase of PPP implementation. By comparing global best practices, delegates can benchmark Hong Kong's performance and identify new opportunities for growth.

Moderator: **Sam Farrands**, Head of Projects, King & Wood Mallesons

Panellists:

Brian Downie, Deputy Director – Legal, Procurement & Supply Chain, MTR Corporation Limited

John Sharkey, Chief Executive Officer, Kai Tak Sports Park Limited

Wendy Gan MRICS, Deputy Chief Executive Officer (District Development), West Kowloon Cultural District Authority



Time zone:

HKT

11:10

Panel Discussion / From Gridlock to Green-Light: How the Private Sector Can Unlock Hong Kong's Next Wave of Urban Growth

Expose Hong Kong's land-use challenges—strict zoning, non-transparent premiums and compartmentalised approvals—and question whether developer hesitancy stems from risk aversion, insufficient data or capital constraints. We'll craft a feasible 24-month reform agenda to streamline approvals and enhance transparency. As international student numbers surge, we'll spotlight solutions from repurposing hotels into student residences to flexible campus zoning, examining global best practices to forge actionable policies that galvanise private-sector investment and shape Hong Kong's vibrant urban landscape, and drive sustainable growth.

Moderator: **Amy Yi Mei Cheung, BBS**, Immediate Past President, The Hong Kong Institute of Planners

Panellists:

Donald Choi, Managing Director, Urban Renewal Authority

Prof. LING Kar-kan, SBS, Interim Vice President (Campus Development and Facilities), Director, Jockey Club Design Institute for Social Innovation, The Hong Kong Polytechnic University

Rebecca Wong, Planning Director, Sun Hung Kai Real Estate Agency Limited

Yian Wang, Managing Director, Chief Investment Officer - Asia Pacific, AEW

12:10

Lunch



Time zone:

HKT

13:35

Conference host warming ups

Conference Host: **Joyce Hung MRICS**, Assistant Manager, Nan Fung Development Ltd

13:40

Fireside Chat with CEO / Strategies for Hong Kong Enterprises Going Global

Link REIT's global expansion into markets like Mainland China, Australia, Singapore, and Japan showcases a strategic playbook for Hong Kong enterprises—centered on diversification, local partnerships, operational excellence, and innovation. Its development plan, shaped by a low-interest rate environment, underscores how adaptability and collaboration can drive resilient, sustainable international growth potential.

Moderator: **Justin Yu MRICS**, Member of RICS HK Regional Advisory Board, Assistant General Manager, Sino Group

Panellist:

George Hongchoy FRICS, Executive Director & Group Chief Executive Officer, Link Asset Management Limited

14:10

Panel Discussion / Sustainability in Real Estate

Join us for an engaging session that delves into Hong Kong's housing sustainability across both commercial and public sectors, featuring dynamic live polls and interactive discussions. Participants will explore the barriers to ESG adoption, map ESG integration across real estate finance stages, visualize carbon trading opportunities through an interactive heatmap, and deepen their understanding of social sustainability and nature-based solutions that can enhance the built environment. With practical insights and real-world case studies, the session aims to spark meaningful dialogue and equip attendees with actionable strategies for navigating ESG in Hong Kong's evolving real estate landscape.

Moderator: **Hannah Jeong FRICS**, Member of RICS HK Regional Advisory Board, Executive Director, Head of Valuation and Advisory Services, CBRE Hong Kong

Panellists:

Patrick Ho, Head of Sustainable Development, Swire Properties Limited

Prof. Rebecca Chiu, JP, Honorary Professor, Department of Urban Planning and Design, The University of Hong Kong



Time zone:

HKT

14:55

Break

15:15

Panel Discussion / Navigating the New Economy - Seizing the Economic Momentum- Navigating and Mastering the New Economic Landscape

- The Corporate Lens (space utilization) How “new economy” firms (AI, biotech, fintech, cloud) are scaling, clustering, or going fully virtual—and what that means for where and how they lease or buy
- Embrace low-altitude logistics innovations - leveraging low-altitude logistics by enabling drone-compatible rooftops and vertiport planning
- Address ageing population demands - Catering to the silver generation, stakeholders should adopt age-friendly designs and health-oriented amenities
- Industry leaders will explore data-powered asset strategies, sustainable design, regulatory frameworks and cross-sector partnerships to future-proof Hong Kong’s dynamic urban environment

Moderator: **Jason Leung MRICS**, Head of Land and Housing Research, Our Hong Kong Foundation

Panellists:

Bella Chhoa, Director - Asset Management, Sino Land Company Limited

Gracie Ng, Chief of Staff, Hong Kong Science and Technology Parks Corporation

Lewis Fung, Managing Director, SenseTime Hong Kong & Macau

Michael Tung, Managing Director, SF Supply Chain (Hong Kong) Limited

Ray Chan, Managing Director, Hong Kong & Macau, Aurecon



Time zone:

HKT

16:10

Keynote / AI-Powered Real Estate: Transforming the Industry with Innovation

The speaker will explore how artificial intelligence is transforming shopping-mall asset management in Hong Kong, comparing it with other leading markets. examine real-world implementations, review the most advanced AI solutions available, and identify which countries are leading in intelligent facility operations. Finally, outline the essential features of a top-tier AI platform for property management, using examples to illustrate how AI simplifies decision-making, optimizes energy use, supports decarbonization, streamlines compliance, reduces costs, and maximizes asset value. By leveraging data-driven sustainability, AI empowers more efficient and effective asset management

Ir Professor Llewellyn TANG, Founder & Group Chief Executive Officer, Llewellyn and Partners Co. Ltd.

16:35

Closing address

Delivering confidence

We are RICS. Everything we do is designed to effect positive change in the built and natural environments. Through our respected global standards, leading professional progression and our trusted data and insight, we promote and enforce the highest professional standards in the development and management of land, real estate, construction and infrastructure. Our work with others provides a foundation for confident markets, pioneers better places to live and work and is a force for positive social impact.

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